

## REAL WORLD PROJECT MANAGEMENT

Delivering projects on time, on budget, with desired scope is no small order. And the odds are not in our favor.

Yet the margin for error has all but disappeared in most organizations. We have to deliver.

So how do we successfully deliver more consistently, in the real world? Where there are no *5 Easy Steps to Successfully Delivering Projects*?

The Institute's **Real World Project Management** workshop is a practical, highly interactive way to get your organization on track to consistently delivering successful projects.

### **Why the Institute?**

- **Experience.** Our facilitators are not just great teachers—they are PMP® certified project managers with real world experience.
- **Practical.** Our workshops deliver practical value you can start using right away.
- **Concise.** No need for taking your employees away from their work for multiple days. Our workshop delivers the value in a single day.
- **Standards.** Our workshops are based on the Project Management Institute's Project Management Body of Knowledge (PMBOK® Guide).
- **Fun.** That's right! Participants tell us they had great fun while learning!

### **What You'll Learn**

- Why projects fail and how to set them up to succeed
- Why a project schedule is not a project plan
- How to build a Work Breakdown Structure (WBS)
- Techniques to provide better estimates for projects
- What critical path really is (and how to use it to deliver successfully)
- Practical strategies for managing project risks
- How to develop quality and communication plans
- Practical techniques to draw out lessons learned during a project

### **Who Should Attend**

Project Managers, team leaders, sponsors, and team members from any side of the business. It's perfect for anyone who wants a practical understanding of standard project management skills and concepts.

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*“The workshop was a great success! You very effectively gave an overview of the project management process and customized it to our internal processes. Everyone left with practical applications they could use immediately in their various role on project teams.”*

### COURSE OUTLINE

#### **Key Project Management Concepts**

- What is a project?
- Why do projects fail?
- Rolling wave planning
- The triple constraint

#### **Initiating a Project**

- Aligning projects to business needs
- Developing a project charter
- Understanding project stakeholders

#### **Planning a Project**

- The payback of planning (without going into analysis-paralysis)
- Developing a scope statement
- Defining success criteria

#### **Work Breakdown Structure**

- Why develop a WBS?
- Practical techniques for facilitating WBS sessions

#### **Estimation Techniques**

- Concepts to improve estimating
- Overview of estimation techniques

#### **Critical Path**

- What it is and why it matters
- Practical examples of how to use critical path to deliver

#### **Risk Management**

- Risks and projects
- Practical techniques to identify and plan for risks

#### **Control Planning**

- Planning for quality
- Planning for effective communication

#### **Project Retrospectives**

- Practical tips for closing a project and drawing out lessons learned